80845

Form **990-PF**

Department of the Treasury
Internal Revenue Service

Return of Private Foundation

or Section 4947(a)(1) Nonexempt Charitable Trust
Treated as a Private Foundation

Note The organization may be able to use a copy of this return to satisfy state reporting requirements

OMB No 1545-0052

2001

For calendar year 2001, or tax year beginning , and ending

G Check all that apply ☐ Initial return ☐ Final return ☐ Amended return ☐ Address change ☐ Name change

Use the IRS label Otherwise, print or type See Specific Instructions

Name of organization
ARCUS FOUNDATION

Number and street (or P O box number if mail is not delivered to street address) — Room/suite
303 N ROSE STREET — 100

City or town state, and ZIP code
KALAMAZOO MI 49007

A Employer identification number
38-3332791

B Telephone number (see page 10 of the instructions)
616-373-0276

C If exemption application is pending check here ▶ ☐

D 1 Foreign organizations check here ▶ ☐

2 Foreign org meeting the 85% test check here and attach computation ▶ ☐

E If private foundation status was terminated under section 507(b)(1)(A) check here ▶ ☐

F If the foundation is in a 60 month termination under section 507(b)(1)(B) check here ▶ ☐

H Check type of organization ☒ Section 501(c)(3) exempt private foundation
☐ Section 4947(a)(1) nonexempt charitable trust ☐ Other taxable private foundation

I Fair market value of all assets at end of year (from Part II, col (c), line 16) ▶$ 12,061,783

J Accounting method ☒ Cash ☐ Accrual
☐ Other (specify)
(Part I, column (d) must be on cash basis)

Part I Analysis of Revenue and Expenses

(The total of amount in col (b) (c) & (d) may not necessarily equal the amounts in column (a) (see pg 10 of the instr))

	Line	Description	(a) Revenue and expenses per books	(b) Net investment income	(c) Adjusted net income	(d) Disbursements for charitable purposes (cash basis only)
Revenue	1	Contributions, gifts grants, etc received (attach schedule)				
		Check ▶ ☒ if the foundation is not required to att Sch B				
	2	Distributions from split-interest trusts				
	3	Interest on savings and temporary cash investments				
	4	Dividends and interest from securities	34,263	34,263		
	5a	Gross rents				
	b	(Net rental income or (loss))				
	6a	Net gain or (loss) from sale of assets not on line 10	5,129,536			
	b	Gross sales price for all assets on line 6a 5,129,538				
	7	Capital gain net inc (from Part IV line 2) STMT 1		5,129,536		
	8	Net short-term capital gain				
	9	Income modifications				
	10a	Gross sales less returns and allowances				
	b	Less Cost of goods sold				
	c	Gross profit or (loss) (att schedule)				
	11	Other income (attach schedule)				
	12	**Total** Add lines 1 through 11	5,163,799	5,163,799	0	
Operating and Administrative Expenses	13	Compensation of officers, directors trustees, etc				
	14	Other employee salaries and wages	39,482			
	15	Pension plans, employee benefits	4,458			
	16a	Legal fees (attach schedule) STMT 2	95			95
	b	Accounting fees (attach schedule) STMT 3	3,200			3,200
	c	Other professional fees (att sch) STMT 4	20,586			
	17	Interest				
	18	Taxes (att sch) (see pg 14 of the instr) STMT 5	46,064			
	19	Depreciation (att sch) & depletion	5,533			
	20	Occupancy				
	21	Travel, conferences, and meetings	10,782			
	22	Printing and publications	19,153			
	23	Other expenses (attach schedule) STMT 6	7,891			2,300
	24	**Total operating and administrative expenses** Add lines 13 through 23	157,244			5,595
	25	Contributions, gifts, grants paid	4,032,311			4,032,311
	26	**Total expenses and disbursements** Add lines 24 and 25	4,189,555		0	4,037,906
	27	Subtract line 26 from line 12				
	a	**Excess of revenue over expenses and disbursements**	974,244			
	b	**Net investment income** (if negative, enter -0-)		5,163,799		
	c	**Adjusted net income** (if negative enter -0-)			0	

RECEIVED JUN 2 3 2002 OGDEN, UT IRS-OSC

SCANNED JUL 03 2002

DAA For Paperwork Reduction Act Notice, see the Instructions

9

Form 990-PF (2001)

Part II Balance Sheets Attached schedules and amounts in the description column should be for end-of-year amounts only (See instructions)

			Beginning of year	End of year	
			(a) Book Value	(b) Book Value	(c) Fair Market Value
Assets	1	Cash-non-interest-bearing			
	2	Savings and temporary cash investments	574,712	1,545,407	1,545,407
	3	Accounts receivable ▶			
		Less allowance for doubtful accounts ▶			
	4	Pledges receivable ▶			
		Less allowance for doubtful accounts ▶			
	5	Grants receivable			
	6	Receivables due from officers, directors, trustees, and other disqualified persons (attach schedule) (see page 15 of the instructions)			
	7	Other notes & loans receivable ▶			
		Less allowance for doubtful accounts ▶			
	8	Inventories for sale or use			
	9	Prepaid expenses and deferred charges			
	10a	Investments U S and state government obligations (att schedule)			
	b	Investments-corporate stock (attach schedule) STMT 7	6	4	10,500,763
	c	Investments-corporate bonds (attach schedule)			
	11	Investments-land, buildings, & equipment basis ▶			
		Less accumulated depreciation ▶			
	12	Investments-mortgage loans			
	13	Investments-other (attach schedule)			
	14	Land buildings, and equipment basis ▶ 24,837			
		Less accumulated depreciation ▶ 9,224	12,049	15,613	15,613
	15	Other assets (describe ▶)			
	16	**Total assets** (to be completed by all filers-see page 16 of the instructions Also, see page 1, item I)	586,767	1,561,024	12,061,783
Liabilities	17	Accounts payable and accrued expenses			
	18	Grants payable			
	19	Deferred revenue			
	20	Loans from officers, directors, trustees, and other disqualified persons			
	21	Mortgages and other notes payable (att sch)			
	22	Other liabilities (describe ▶ SEE STMT 8)	396	409	
	23	**Total liabilities** (add lines 17 through 22)	396	409	
Net Assets or Fund Balances		**Organizations that follow SFAS 117, check here ▶ ☐ and complete lines 24 through 26 and lines 30 and 31**			
	24	Unrestricted			
	25	Temporarily restricted			
	26	Permanently restricted			
		Organizations that do not follow SFAS 117, check here ▶ ☒ and complete lines 27 through 31			
	27	Capital stock, trust principal, or current funds			
	28	Paid-in or capital surplus, or land, bldg , and equipment fund			
	29	Retained earnings, accumulated income, endowment, or other funds	586,371	1,560,615	
	30	**Total net assets or fund balances** (see page 17 of the instructions)	586,371	1,560,615	
	31	**Total liabilities and net assets/fund balances** (see page 17 of the instructions)	586,767	1,561,024	

Part III Analysis of Changes in Net Assets or Fund Balances

1	Total net assets or fund balances at beginning of year-Part II, column (a), line 30 (must agree with end-of-year figure reported on prior year's return)	1	586,371
2	Enter amount from Part I, line 27a	2	974,244
3	Other increases not included in line 2 (itemize) ▶	3	
4	Add lines 1, 2, and 3	4	1,560,615
5	Decreases not included in line 2 (itemize) ▶	5	
6	Total net assets or fund balances at end of year (line 4 minus line 5)-Part II column (b), line 30	6	1,560,615

Part IV Capital Gains and Losses for Tax on Investment Income

	(a) List and describe the kind(s) of property sold (e g real estate 2 story brick warehouse or common stock 200 shs MLC Co)	(b) How acquired P Purchase D-Donation	(c) Date acquired (mo day yr)	(d) Date sold (mo day yr)
1a	9175 SHARES OF STRYKER CORPORATION	D	12/31/99	3/12/01
b	35000 SHARES OF STRYKER CORPORATION	D	12/31/99	7/25/01
c	45000 SHARES OF STRYKER CORPORATION	D	12/31/99	10/26/01
d				
e				

	(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale	(h) Gain or (loss) (e) plus (f) minus (g)
a	501,298		0	501,298
b	2,031,682		1	2,031,681
c	2,596,558		1	2,596,557
d				
e				

Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69

	(i) F M V as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col (i) over col (j) if any	(l) Gains (Col (h) gain minus col (k) but not less than -0-) or Losses (from col (h))
a				501,298
b				2,031,681
c				2,596,557
d				
e				

2 Capital gain net income or (net capital loss) { If gain, also enter in Part I, line 7 / If (loss), enter -0- in Part I, line 7 } **2** 5,129,536

3 Net short-term capital gain or (loss) as defined in sections 1222(5) and (6)
If gain, also enter in Part I, line 8, column (c) (see pages 13 and 17 of the instructions)
If (loss) enter -0- in Part I line 8 } **3**

Part V Qualification Under Section 4940(e) for Reduced Tax on Net Investment Income

(For optional use by domestic private foundations subject to the section 4940(a) tax on net investment income)

If section 4940(d)(2) applies, leave this part blank

Was the organization liable for the section 4942 tax on the distributable amount of any year in the base period? ☐ Yes ☒ No

If "Yes " the organization does not qualify under section 4940(e) Do not complete this part

1 Enter the appropriate amount in each column for each year see page 18 of the instructions before making any entries

(a) Base period years Calendar year (or tax year beginning in)	(b) Adjusted qualifying distributions	(c) Net value of noncharitable-use assets	(d) Distribution ratio (col (b) divided by col (c))
2000	1,975,820	12,618,783	15.657770
1999	987,826	9,986,000	9.892109
1998	418,620	7,784,833	5.377379
1997	338,450	7,556,292	4.479049
1996			

2 **Total** of line 1, column (d)	2	35.406307
3 Average distribution ratio for the 5-year base period-divide the total on line 2 by 5, or by the number of years the foundation has been in existence if less than 5 years	3	8.851577
4 Enter the net value of noncharitable-use assets for 2001 from Part X line 5	4	13,671,473
5 *Multiply line 4 by line 3*	5	1,210,141
6 Enter 1% of net investment income (1% of Part I, line 27b)	6	51,638
7 Add lines 5 and 6	7	1,261,779
8 Enter qualifying distributions from Part XII, line 4	8	4,037,906

If line 8 is equal to or greater than line 7 check the box in Part VI, line 1b and complete that part using a 1% tax rate See the Part VI instructions on page 18

80845

Part VI Excise Tax Based on Investment Income (Section 4940(a), 4940(b), 4940(e), or 4948-see page 18 of the instructions)

1a	Exempt operating foundations described in section 4940(d)(2), check here ▶ ☐ and enter "N/A" on line 1				
	Date of ruling letter (attach copy of ruling letter if necessary-see instructions)				
b	Domestic organizations that meet the section 4940(e) requirements in Part V, check here ▶ ☒ and enter 1% of Part I, line 27b			1	51,638
c	All other domestic organizations enter 2% of line 27b Exempt foreign organizations enter 4% of Part I, line 12 col (b)				
2	Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only Others enter -0-)			2	0
3	Add lines 1 and 2			3	51,638
4	Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only Others enter -0-)			4	0
5	**Tax based on investment income** Subtract line 4 from line 3 If zero or less, enter -0-			5	51,638
6	Credits/Payments				
a	2001 estimated tax payments and 2000 overpayment credited to 2001	6a	26,160		
b	Exempt foreign organizations-tax withheld at source	6b			
c	Tax paid with application for extension of time to file (Form 8868)	6c	38,500		
d	Backup withholding erroneously withheld	6d			
7	Total credits and payments Add lines 6a through 6d			7	64,660
8	Enter any **penalty** for underpayment of estimated tax Check here ☐ if Form 2220 is attached			8	
9	**Tax due** If the total of lines 5 and 8 is more than line 7, enter **amount owed** ▶			9	
10	**Overpayment** If line 7 is more than the total of lines 5 and 8, enter the **amount overpaid** ▶			10	13,022
11	Enter the amount of line 10 to be **Credited to 2002 estimated tax** ▶ 13,022 Refunded ▶			11	

Part VII-A Statements Regarding Activities

			Yes	No
1a	During the tax year, did the organization attempt to influence any national, state, or local legislation or did it participate or intervene in any political campaign?	1a		X
b	Did it spend more than $100 during the year (either directly or indirectly) for political purposes (see page 19 of the instructions for definition)?	1b		X
	If the answer is "Yes" to 1a or 1b, attach a detailed description of the activities and copies of any materials published or distributed by the organization in connection with the activities			
c	Did the organization file **Form 1120-POL** for this year?	1c		X
d	Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year (1) On the organization ▶ $ ______ (2) On organization managers ▶ $ ______			
e	Enter the reimbursement (if any) paid by the organization during the year for political expenditure tax imposed on organization managers ▶ $ ______			
2	Has the organization engaged in any activities that have not previously been reported to the IRS? If "Yes," attach a detailed description of the activities	2		X
3	Has the organization made any changes not previously reported to the IRS, in its governing instrument, articles of incorporation, or bylaws or other similar instruments? If "Yes," attach a conformed copy of the changes	3		X
4a	Did the organization have unrelated business gross income of $1,000 or more during the year?	4a		X
b	If "Yes," has it filed a tax return on **Form 990-T** for this year? N/A	4b		
5	Was there a liquidation, termination, dissolution or substantial contraction during the year? If "Yes " attach the statement required by General Instruction T	5		X
6	Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either • By language in the governing instrument or • By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state law remain in the governing instrument?	6	X	
7	Did the organization have at least $5 000 in assets at any time during the year? If "Yes " complete Part II col (c) and Part XV	7	X	
8a	Enter the states to which the foundation reports or with which it is registered (see page 19 of the instructions) ▶ MI			
b	If the answer is "Yes" to line 7, has the organization furnished a copy of Form 990-PF to the Attorney General (or designate) of each state as required by General Instruction G? If "No," att explanation	8b	X	
9	Is the organization claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for calendar year 2001 or the taxable year beginning in 2001 (see instructions for Part XIV on page 25)? If "Yes," complete Part XIV	9		X
10	Did any persons become substantial contributors during the tax year? If "Yes " att a sch listing their names & addr	10		X
11	Did the org comply with the public inspection requirements for its annual returns & exemption application?	11	X	

Web site address ▶ WWW.ARCUSFOUNDATION.ORG

12 The books are in care of ▶ JON L STRYKER Telephone no ▶ 616-373-0276

Located at ▶ 303 N. ROSE ST, STE 100, KALAMAZOO, MI ZIP+4 ▶ 49007

13 Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of **Form 1041** -Check here ▶ ☐ and enter the amount of tax-exempt interest received or accrued during the year ▶ 13

Part VII-B Statements Regarding Activities for Which Form 4720 May Be Required

				Yes	No
	File Form 4720 if any item is checked in the "Yes" column, unless an exception applies				
1a	During the year did the organization (either directly or indirectly)				
	(1) Engage in the sale or exchange, or leasing of property with a disqualified person?	☐ Yes ☒ No			
	(2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from) a disqualified person?	☐ Yes ☒ No			
	(3) Furnish goods, services, or facilities to (or accept them from) a disqualified person?	☐ Yes ☒ No			
	(4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person?	☐ Yes ☒ No			
	(5) Transfer any income or assets to a disqualified person (or make any of either available for the benefit or use of a disqualified person)?	☐ Yes ☒ No			
	(6) Agree to pay money or property to a government official? (**Exception** Check "No" *if the organization agreed to make a grant to or to employ the official for a period* after termination of government service, if terminating within 90 days)	☐ Yes ☒ No			
b	If any answer is "Yes" to 1a(1)-(6), did **any** of the acts fail to qualify under the exceptions described in Regulations section 53 4941(d)-3 or in a current notice regarding disaster assistance (see page 19 of the instructions)?	N/A	1b		
	Organizations relying on a current notice regarding disaster assistance check here	▶ ☐			
c	Did the organization engage in a prior year in any of the acts described in 1a, other than excepted acts that were not corrected before the first day of the tax year beginning in 2001?	N/A	1c		
2	Taxes on failure to distribute income (section 4942) (does not apply for years the organization was a private operating foundation defined in section 4942(j)(3) or 4942(j)(5))				
a	At the end of tax year 2001, did the organization have any undistributed income (lines 6d and 6e, Part XIII) for tax year(s) beginning before 2001?	☐ Yes ☒ No			
	If "Yes," list the years ▶ 20 , 19 , 19 , 19				
b	Are there any years listed in 2a for which the organization is **not** applying the provisions of section 4942(a)(2) (relating to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to **all** years listed answer "No" and attach statement-see page 19 of the instructions)	N/A	2b		
c	If the provisions of section 4942(a)(2) are being applied to **any** of the years listed in 2a, list the years here ▶ 20 , 19 , 19 , 19				
3a	Did the organization hold more than a 2% direct or indirect interest in any business enterprise at any time during the year?	☐ Yes ☒ No			
b	If "Yes," did it have excess business holdings in 2001 as a result of **(1)** any purchase by the organization or disqualified persons after May 26, 1969, **(2)** the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest, or **(3)** the lapse of the 10-, 15-, or 20-year first phase holding period? (Use Schedule C, Form 4720, to determine if the organization had excess business holdings in 2001)	N/A	3b		
4a	Did the organization invest during the year any amount in a manner that would jeopardize its charitable purposes?		4a		X
b	Did the organization make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that had not been removed from jeopardy before the first day of the tax year beginning in 2001?		4b		X
5a	During the year did the organization pay or incur any amount to				
	(1) Carry on propaganda, or otherwise attempt to influence legislation (section 4945(e))?	☐ Yes ☒ No			
	(2) Influence the outcome of any specific public election (see section 4955), or to carry on, directly or indirectly, any voter registration drive?	☐ Yes ☒ No			
	(3) Provide a grant to an individual for travel, study, or other similar purposes?	☐ Yes ☒ No			
	(4) Provide a grant to an organization other than a charitable, etc organization described in section 509(a)(1), (2), or (3), or section 4940(d)(2)?	☐ Yes ☒ No			
	(5) Provide for any purpose other than religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals?	☐ Yes ☒ No			
b	If any answer is "Yes" to 5a(1)-(5), did **any** of the transactions fail to qualify under the exceptions described in Regulations section 53 4945 or in a current notice regarding disaster assistance (see page 20 of the instructions)?	N/A	5b		
	Organizations relying on a current notice regarding disaster assistance check here	▶ ☐			
c	If the answer is "Yes" to question 5a(4), does the organization claim exemption from the tax because it maintained expenditure responsibility for the grant?	N/A ☐ Yes ☐ No			
	If "Yes," attach the statement required by Regulations section 53 4945-5(d)				
6a	Did the organization, during the year, receive any funds directly or indirectly, to pay premiums on a personal benefit contract?	☐ Yes ☒ No			
b	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?		6b		X
	If you answered "Yes" to 6b, also file Form 8870				

Part VIII Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors

1 List all officers, directors, trustees, foundation managers and their compensation (see page 20 of the instructions)

(a) Name and address	(b) Title and average hours per week devoted to position	(c) Compensation (If not paid, enter -0-)	(d) Contrib to employee benefit plans and deferred compensation	(e) Expense account other allowances
JON L STRYKER 303 N ROSE STREET, KALAMAZOO, MI	PRESIDENT 0	0	0	0

2 Compensation of five highest-paid employees (other than those included on line 1-see page 21 of the instructions) If none, enter "NONE "

(a) Name and address of each employee paid more than $50 000	(b) Title and average hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account other allowances
NONE				

Total number of other employees paid over $50,000 ▶

3 Five highest-paid independent contractors for professional services-(see page 21 of the instructions) If none, enter "NONE "

(a) Name and address of each person paid more than $50 000	(b) Type of service	(c) Compensation
NONE		

Total number of others receiving over $50,000 for professional services ▶

Part IX-A Summary of Direct Charitable Activities

List the foundation s four largest direct charitable activities during the tax year Include relevant statistical information such as the number of organizations and other beneficiaries served conferences convened research papers produced etc	Expenses
1 N/A	
2	
3	
4	

Part IX-B Summary of Program-Related Investments (see page 21 of the instructions)

Describe the two largest program related investments made by the foundation during the tax year on lines 1 and 2	Amount
1 N/A	
2	
All other program related investments See page 22 of the instructions 3	
Total Add lines 1 through 3 ▶	

Part X Minimum Investment Return (All domestic foundations must complete this part Foreign foundations, see page 22 of the instructions)

1	Fair market value of assets not used (or held for use) directly in carrying out charitable etc , purposes			
a	Average monthly fair market value of securities		1a	12,805,116
b	Average of monthly cash balances		1b	1,058,939
c	Fair market value of all other assets (see page 22 of the instructions)		1c	15,613
d	**Total** (add lines 1a, b, and c)		1d	13,879,668
e	Reduction claimed for blockage or other factors reported on lines 1a and 1c (attach detailed explanation)	1e		
2	Acquisition indebtedness applicable to line 1 assets		2	
3	Subtract line 2 from line 1d		3	13,879,668
4	Cash deemed held for charitable activities Enter 1 1/2% of line 3 (for greater amount, see page 23 of the instructions)		4	208,195
5	**Net value of noncharitable-use assets** Subtract line 4 from line 3 Enter here and on Part V, line 4		5	13,671,473
6	**Minimum investment return** Enter 5% of line 5		6	683,574

Part XI Distributable Amount (see page 23 of the instructions) (Section 4942(j)(3) and (j)(5) private operating foundations and certain foreign organizations check here ▶ ☐ and do not complete this part)

1	Minimum investment return from Part X, line 6			1	683,574
2a	Tax on investment income for 2001 from Part VI, line 5	2a	51,638		
b	Income tax for 2001 (This does not include the tax from Part VI)	2b			
c	Add lines 2a and 2b			2c	51,638
3	Distributable amount before adjustments Subtract line 2c from line 1			3	631,936
4a	Recoveries of amounts treated as qualifying distributions	4a			
b	Income distributions from section 4947(a)(2) trusts	4b			
c	Add lines 4a and 4b			4c	
5	Add lines 3 and 4c			5	631,936
6	Deduction from distributable amount (see page 23 of the instructions)			6	
7	**Distributable amount** as adjusted Subtract line 6 from line 5 Enter here and on Part XIII, line 1			7	631,936

Part XII Qualifying Distributions (see page 23 of the instructions)

1	Amounts paid (including administrative expenses) to accomplish charitable, etc purposes		
a	Expenses, contributions, gifts, etc -total from Part I, column (d), line 26	1a	4,037,906
b	Program-related investments-Total from Part IX-B	1b	
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc , purposes	2	
3	Amounts set aside for specific charitable projects that satisfy the		
a	Suitability test (prior IRS approval required)	3a	
b	Cash distribution test (attach the required schedule)	3b	
4	**Qualifying distributions** Add lines 1a through 3b Enter here and on Part V, line 8, and Part XIII, line 4	4	4,037,906
5	Organizations that qualify under section 4940(e) for the reduced rate of tax on net investment income Enter 1% of Part I, line 27b (see page 24 of the instructions)	5	51,638
6	**Adjusted qualifying distributions** Subtract line 5 from line 4	6	3,986,268

Note The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether the foundation qualifies for the section 4940(e) reduction of tax in those years

Part XIII Undistributed Income (see page 24 of the instructions)

			(a) Corpus	(b) Years prior to 2000	(c) 2000	(d) 2001
1	Distributable amount for 2001 from Part XI, line 7					631,936
2	Undistributed income, if any, as of the end of 2000					
a	Enter amount for 2000 only					
b	Total for prior years 19____, 19____, 19____					
3	Excess distributions carryover, if any, to 2001					
a	From 1996					
b	From 1997	2,336				
c	From 1998	41,122				
d	From 1999	507,040				
e	From 2000	1,397,177				
f	**Total** of lines 3a through e		1,947,675			
4	Qualifying distributions for 2001 from Part XII, line 4 ▶$ 4,037,906					
a	Applied to 2000, but not more than line 2a					
b	Applied to undistributed income of prior years (Election required-see page 24 of the instructions)					
c	Treated as distributions out of corpus (Election required-see page 24 of the instructions)					
d	Applied to 2001 distributable amount					631,936
e	Remaining amount distributed out of corpus		3,405,970			
5	Excess distributions carryover applied to 2001 (If an amount appears in column (d), the same amount must be shown in column (a))					
6	**Enter the net total of each column as indicated below**					
a	Corpus Add lines 3f, 4c, and 4e Subtract line 5		5,353,645			
b	Prior years' undistributed income Subtract line 4b from line 2b					
c	Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed					
d	Subtract line 6c from line 6b Taxable amount-see page 25 of the instructions					
e	Undistributed income for 2000 Subtract line 4a from line 2a Taxable amount-see page 25 of the instructions					
f	Undistributed income for 2001 Subtract lines 4d and 5 from line 1 This amount must be distributed in 2002					
7	Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(E) or 4942(g)(3) (see page 25 of the instructions)					
8	Excess distributions carryover from 1996 not applied on line 5 or line 7 (see page 25 of the instructions)					
9	**Excess distributions carryover to 2002** Subtract lines 7 and 8 from line 6a		5,353,645			
10	Analysis of line 9					
a	Excess from 1997	2,336				
b	Excess from 1998	41,122				
c	Excess from 1999	507,040				
d	Excess from 2000	1,397,177				
e	Excess from 2001	3,405,970				

Part XIV Private Operating Foundations (see page 25 of the instructions and Part VII-A, question 9)

1a If the foundation has received a ruling or determination letter that it is a private operating foundation and the ruling is effective for 2001, enter the date of the ruling ▶ N/A

b Check box to indicate whether the organization is a private operating foundation described in section ☐ 4942(j)(3) or ☐ 4942(j)(5)

	Tax year	Prior 3 years			
	(a) 2001	(b) 2000	(c) 1999	(d) 1998	(e) Total
2a Enter the lesser of the adjusted net income from Part I or the minimum investment return from Part X for each year listed					
b 85% of line 2a					
c Qualifying distributions from Part XII line 4 for each year listed					
d Amounts included in line 2c not used directly for active conduct of exempt activities					
e Qualifying distributions made directly for active conduct of exempt activities Subtract line 2d from line 2c					
3 Complete 3a, b or c for the alternative test relied upon					
a "Assets" alternative test-enter (1) Value of all assets					
(2) Value of assets qualifying under section 4942(j)(3)(B)(i)					
b "Endowment" alternative test-Enter 2/3 of min investment return shown in Part X line 6 for each year listed					
c "Support" alternative test-enter (1) Total support other than gross investment income (interest, dividends, rents, payments on securities loans (section 512(a)(5)), or royalties)					
(2) Support from general public and 5 or more exempt organizations as provided in section 4942(j)(3)(B)(iii)					
(3) Largest amount of support from an exempt organization					
(4) Gross investment income					

Part XV Supplementary Information (Complete this part only if the organization had $5,000 or more in assets at any time during the year-see page 26 of the instructions)

1 **Information Regarding Foundation Managers**

a List any managers of the foundation who have contributed more than 2% of the total contributions received by the foundation before the close of any tax year (but only if they have contributed more than $5,000) (See section 507(d)(2))

SEE STMT 9

b List any managers of the foundation who own 10% or more of the stock of a corporation (or an equally large portion of the ownership of a partnership or other entity) of which the foundation has a 10% or greater interest

N/A

2 **Information Regarding Contribution, Grant, Gift, Loan, Scholarship, etc , Programs**

Check here ▶ ☐ if the organization only makes contributions to preselected charitable organizations and does not accept unsolicited requests for funds If the organization makes gifts, grants, etc (see page 26 of the instructions) to individuals or organizations under other conditions, complete items 2a b, c, and d

a The name, address, and telephone number of the person to whom applications should be addressed

JON L STRYKER
303 N. ROSE STREET, SUITE 100, KALAMAZOO, MI 49007

b The form in which applications should be submitted and information and materials they should include

SEE STMT 10

c Any submission deadlines

SEE STMT 11

d Any restrictions or limitations on awards, such as by geographical areas charitable fields, kinds of institutions, or other factors

SEE STMT 12

Part XV Supplementary Information (continued)

3 Grants and Contributions Paid During the Year or Approved for Future Payment

Recipient Name and address (home or business)	If recipient is an individual show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
a Paid during the year				
KALAMAZOO FOUNDATION KALAMAZOO, MICHIGAN	N/A	PUBLIC	GENERAL	25
SOUTHERN POVERTY LAW CTR MONTGOMERY, ALABAMA	N/A	PUBLIC	GENERAL	500
KOMEN BREAST CANCER DALLAS, TEXAS	N/A	PUBLIC	GENERAL	15
BINDER PARK ZOO KALAMAZOO, MICHIGAN	N/A	PUBLIC	GENERAL	500
FAMILY AND CHILDREN SERV. KALAMAZOO, MICHIGAN	N/A	PUBLIC	GENERAL	500
COUNCIL OF MICHIGAN FD GRAND HAVEN, MICHIGAN	N/A	PUBLIC	GENERAL	2,500
ANGELA HOSPICE LIVONIA, MICHIGAN	N/A	PUBLIC	GENERAL	20
NGLTF WASHINGTON, DC	N/A	PUBLIC	GENERAL	150
HOSPICE OF JACKSON JACKSON, MICHIGAN	N/A	PUBLIC	GENERAL	15
KENT SPECIAL RIDING PROG GRAND RAPIDS, MICHIGAN	N/A	PUBLCI	GENERAL	15
KALAMAZOO GAY/LESBIAN RC KALAMAZOO, MICHIGAN	N/A	PUBLIC	GENERAL	500
SEE STATEMENT 13				4,027,571
Total			▶ 3a	4,032,311
b Approved for future payment N/A				
Total			▶ 3b	

Part XVI-A Analysis of Income-Producing Activities

Enter gross amounts unless otherwise indicated	Unrelated business income		Excluded by sec 512 513 or 514		(e) Related or exempt function income (See page 26 of the instructions)
	(a) Business code	(b) Amount	(c) Exclusion code	(d) Amount	
1 Program service revenue					
a					
b					
c					
d					
e					
f					
g Fees and contracts from government agencies					
2 Membership dues and assessments					
3 Interest on savings and temporary cash investments					
4 Dividends and interest from securities			14	34,263	
5 Net rental income or (loss) from real estate					
a Debt-financed property					
b Not debt-financed property					
6 Net rental income or (loss) from personal property					
7 Other investment income					
8 Gain or (loss) from sales of assets other than inventory			18	5,129,536	
9 Net income or (loss) from special events					
10 Gross profit or (loss) from sales of inventory					
11 Other revenue a					
b					
c					
d					
e					
12 Subtotal Add columns (b) (d) and (e)		0		5,163,799	0

13 **Total** Add line 12, columns (b), (d), and (e) ▶ 13 5,163,799

(See worksheet in line 13 instructions on page 26 to verify calculations)

Part XVI-B Relationship of Activities to the Accomplishment of Exempt Purposes

Line No ●	Explain below how each activity for which income is reported in column (e) of Part XVI-A contributed importantly to the accomplishment of the organization's exempt purposes (other than by providing funds for such purposes) (See page 27 of the instructions)
N/A	

80845

Part XVII Information Regarding Transfers To and Transactions and Relationships With Noncharitable Exempt Organizations

			Yes	No
1	Did the organization directly or indirectly engage in any of the following with any other organization described in section 501(c) of the Code (other than section 501(c)(3) organizations) or in section 527, relating to political organizations?			
a	Transfers from the reporting organization to a noncharitable exempt organization of			
	(1) Cash	1a(1)		X
	(2) Other assets	1a(2)		X
b	Other Transactions			
	(1) Sales of assets to a noncharitable exempt organization	1b(1)		X
	(2) Purchases of assets from a noncharitable exempt organization	1b(2)		X
	(3) Rental of facilities, equipment or other assets	1b(3)		X
	(4) Reimbursement arrangements	1b(4)		X
	(5) Loans or loan guarantees	1b(5)		X
	(6) Performance of services or membership or fundraising solicitations	1b(6)		X
c	Sharing of facilities, equipment mailing lists, other assets, or paid employees	1c		X

d If the answer to any of the above is "Yes," complete the following schedule Column (b) should always show the fair market value of the goods, other assets or services given by the reporting organization If the organization received less than fair market value in any transaction or sharing arrangement, show in column (d) the value of the goods, other assets, or services received

(a) Line no	(b) Amount involved	(c) Name of noncharitable exempt organization	(d) Description of transfers transactions and sharing arrangements
N/A			

2a Is the organization directly or indirectly affiliated with, or related to, one or more tax-exempt organizations described in section 501(c) of the Code (other than section 501(c)(3)) or in section 527? ☐ Yes ☒ No

b If "Yes," complete the following schedule

(a) Name of organization	(b) Type of organization	(c) Description of relationship
N/A		

Sign Here

Under penalties of perjury I declare that I have examined this return including accompanying schedules and statements and to the best of my knowledge and belief, it is true correct and complete Declaration of preparer (other than taxpayer or fiduciary) is based on all information of which preparer has any knowledge

Signature of officer or trustee — Date 6.19.02 — Title PRESIDENT

Paid Preparer's Use Only		Date	Check if self employed ☐	Preparer's SSN or PTIN (See Signature on page 28 of the instructions)
Preparer's signature		6-18-02		383-54-3100
Firm's name (or yours if self-employed) address and ZIP code	FISHER SPIEGEL KUNKLE & GERBER, P.C. 350 E MICHIGAN AVE SUITE 400 KALAMAZOO, MI 49007		EIN ▶ 38-2771156	Phone no 616-353-8000

DAA

80845

Form **8868** (December 2000) Department of the Treasury Internal Revenue Service

Application for Extension of Time To File an Exempt Organization Return

OMB No 1545-1709

▶ File a separate application for each return

- If you are filing for an **Automatic 3-Month Extension**, complete only **Part I** and check this box ▶ [X]
- If you are filing for an **Additional (not automatic) 3-Month Extension, complete only Part II** (on page 2 of this form)

Note Do not complete Part II unless you have already been granted an automatic 3-month extension on a previously filed Form 8868

Part I Automatic 3-Month Extension of Time- Only submit original (no copies needed)

Note Form 990-T corporations requesting an automatic 6-month extension-check this box and complete Part I only ▶ [ ]

All other corporations (including Form 990-C filers) must use Form 7004 to request an extension of time to file income tax returns Partnerships, REMICs and trusts must use Form 8736 to request an extension of time to file Form 1065, 1066 or 1041

Type or print File by the due date for filing your return See instructions	Name of Exempt Organization ARCUS FOUNDATION	**Employer identification number** 38-3332791
	Number, street, and room or suite no If a P O box, see instructions 303 N ROSE STREET 100	
	City, town or post office, state, and ZIP code For a foreign address, see instructions KALAMAZOO MI 49007	

Check type of return to be filed (file a separate application for each return)

[ ] Form 990	[ ] Form 990-T (corporation)	[ ] Form 4720
[ ] Form 990-BL	[ ] Form 990-T (sec 401(a) or 408(a) trust)	[ ] Form 5227
[ ] Form 990-EZ	[ ] Form 990-T (trust other than above)	[ ] Form 6069
[X] Form 990-PF	[ ] Form 1041-A	[ ] Form 8870

- If the organization does **not** have an office or place of business in the United States, check this box ▶ [ ]
- If this is for a **Group Return**, enter the organization's four digit Group Exemption Number (GEN) ______ If this is for the **whole** group, check this box ▶ [ ] If it is for part of the group, check this box ▶ [ ] and attach a list with the names and EINs of all members the extension will cover

1 I request an automatic 3-month (6-month, for **990-T corporation**) extension of time until 8/15/02 to file the exempt organization return for the organization named above The extension is for the organization s return for

▶ [X] calendar year 2001 or

▶ [ ] tax year beginning ______ , and ending ______

2 If this tax year is for less than 12 months, check reason [ ] Initial return [ ] Final return [ ] Change in accounting period

3a If this application is for Form 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits See instructions $ 64,660

b If this application is for Form 990-PF or 990-T, enter any refundable credits and estimated tax payments made Include any prior year overpayment allowed as a credit $ 26,160

c **Balance Due** Subtract line 3b from line 3a Include your payment with this form, or, if required, deposit with FTD coupon or, if required, by using EFTPS (Electronic Federal Tax Payment System) See instructions $ 38,500

Signature and Verification

Under penalties of perjury, I declare that I have examined this form, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete, and that I am authorized to prepare this form

Signature ▶ D J Kuiker Title ▶ CPA Date ▶ 5-13-02

For Paperwork Reduction Act Notice, see Instruction Form **8868** (12-2000)

DAA

80845

Form **4562** (Rev March 2002) Department of the Treasury Internal Revenue Service

Depreciation and Amortization

(Including Information on Listed Property)

▶ See separate instructions ▶ Attach to your tax return

OMB No 1545-0172

2001

Attachment Sequence No **67**

Name(s) shown on return: ARCUS FOUNDATION

Identifying number: 38-3332791

Business or activity to which this form relates: INDIRECT DEPRECIATION

Part I Election To Expense Certain Tangible Property Under Section 179

Note. If you have any listed property, complete Part V before you complete Part I

1	Maximum amount See page 2 of the instructions for a higher limit for certain businesses	1	$24 000
2	Total cost of section 179 property placed in service (see page 3 of the instructions)	2	
3	Threshold cost of section 179 property before reduction in limitation	3	$200 000
4	Reduction in limitation Subtract line 3 from line 2 If zero or less, enter -0-	4	
5	Dollar limitation for tax year Subtract line 4 from line 1 If zero or less enter -0- If married filing separately see pg 3 of the instr	5	

	(a) Description of property	(b) Cost (business use only)	(c) Elected cost
6			

7	Listed property Enter the amount from line 29	7	
8	Total elected cost of section 179 property Add amounts in column (c), lines 6 and 7	8	
9	Tentative deduction Enter the **smaller** of line 5 or line 8	9	
10	Carryover of disallowed deduction from line 13 of your 2000 Form 4562	10	
11	Business income limitation Enter the smaller of business income (not less than zero) or line 5 (see instructions)	11	
12	Section 179 expense deduction Add lines 9 and 10, but do not enter more than line 11	12	
13	Carryover of disallowed deduction to 2002 Add lines 9 and 10, less line 12 ▶	13	

Note Do not use Part II or Part III below for listed property Instead, use Part V

Part II Special Depreciation Allowance and Other Depreciation (Do not include listed property)

14	Special depreciation allowance for certain property (other than listed property) acquired after Sept 10, 2001 (see pg 3 of the instr)	14	
15	Property subject to section 168(f)(1) election (see page 4 of the instructions)	15	
16	Other depreciation (including ACRS) (see page 4 of the instructions)	16	

Part III MACRS Depreciation (Do not include listed property) (See page 4 of the instructions)

Section A

17	MACRS deductions for assets placed in service in tax years beginning before 2001	17	3,442
18	If you are electing under section 168(i)(4) to group any assets placed in service during the tax year into one or more general asset accounts, check here ▶ ☐		

Section B-Assets Placed In Service During 2001 Tax Year Using the General Depreciation System

(a) Classification of property	(b) Month and year placed in service	(c) Basis for depreciation (business/investment use only-see instructions)	(d) Recovery period	(e) Convention	(f) Method	(g) Depreciation deduction
19a 3-year property						
b 5-year property						
c 7-year property						
d 10-year property						
e 15-year property						
f 20-year property						
g 25-year property			25 yrs		S/L	
h Residential rental			27 5 yrs	MM	S/L	
property			27 5 yrs	MM	S/L	
i Nonresidential real			39 yrs	MM	S/L	
property				MM	S/L	

Section C-Assets Placed in Service During 2001 Tax Year Using the Alternative Depreciation System

20a Class life					S/L	
b 12-year			12 yrs		S/L	
c 40-year			40 yrs	MM	S/L	

Part IV Summary (See page 6 of the instructions)

21	Listed property Enter amount from line 28	21	
22	**Total** Add amounts from line 12, lines 14 through 17, lines 19 and 20 in column (g), and line 21 Enter here and on the appropriate lines of your return Partnerships and S corporations-see instr	22	3,442
23	For assets shown above and placed in service during the current year, enter the portion of the basis attributable to section 263A costs	23	

ARCUS FOUNDATION 38-3332791

Part V **Listed Property** (Include automobiles, certain other vehicles, cellular telephones, certain computers, and property used for entertainment, recreation, or amusement)

Note For any vehicle for which you are using the standard mileage rate or deducting lease expense, complete **only** 24a, 24b, columns (a) through (c) of Section A, all of Section B, and Section C if applicable.

Section A-Depreciation and Other Information (Caution See page 8 of the instructions for limits for passenger automobiles)

24a Do you have evidence to support the business/investment use claimed? Yes No 24b If "Yes," is the evidence written? Yes No

(a) Type of prop (list vehicles first)	(b) Date placed in service	(c) Busn /invest use percentage	(d) Cost or other basis	(e) Basis for depreciation (business/investment use only)	(f) Recovery period	(g) Method/ Convention	(h) Depreciation deduction	(i) Elected section 179 cost
25 Special depreciation allowance for listed property acquired after September 10, 2001, and used more than 50% in a qualified business use (see page 7 of the instructions)						25		
26 Property used more than 50% in a qualified business use (see page 7 of the instructions)								
		%						
		%						
27 Property used 50% or less in a qualified business use (see page 7 of the instructions)								
		%				S/L-		
		%				S/L-		
28 Add amounts in column (h), lines 25 through 27 Enter here and on line 21, page 1						28		
29 Add amounts in column (i), line 26 Enter here and on line 7 page 1							29	

Section B-Information on Use of Vehicles

Complete this section for vehicles used by a sole proprietor, partner, or other "more than 5% owner " or related person

If you provided vehicles to your employees first answer the questions in Section C to see if you meet an exception to completing this section for those vehicles

	(a) Vehicle 1		(b) Vehicle 2		(c) Vehicle 3		(d) Vehicle 4		(e) Vehicle 5		(f) Vehicle 6	
30 Total business/investment miles driven during the year (**do not** include commuting miles-see page 2 of the instructions)												
31 Total commuting miles driven during the year												
32 Total other personal (noncommuting) miles driven												
33 Total miles driven during the year Add lines 30 through 32												
	Yes	No	Yes	No	Yes	No	Yes	No	Yes	No	Yes	No
34 Was the vehicle available for personal use during off-duty hours?												
35 Was the vehicle used primarily by a more than 5% owner or related person?												
36 Is another vehicle available for personal use?												

Section C-Questions for Employers Who Provide Vehicles for Use by Their Employees

Answer these questions to determine if you meet an exception to completing Section B for vehicles used by employees who **are not** more than 5% owners or related persons (see page 8 of the instructions)

	Yes	No
37 Do you maintain a written policy statement that prohibits all personal use of vehicles including commuting by your employees?		
38 Do you maintain a written policy statement that prohibits personal use of vehicles, except commuting, by your employees? See page 8 of the instructions for vehicles used by corporate officers, directors, or 1% or more owners		
39 Do you treat all use of vehicles by employees as personal use?		
40 Do you provide more than five vehicles to your employees, obtain information from your employees about the use of the vehicles, and retain the information received?		
41 Do you meet the requirements concerning qualified automobile demonstration use? (See page 9 of the instructions)		

Note If your answer to 37 38, 39, 40, or 41 is "Yes " do not complete Section B for the covered vehicles

Part VI **Amortization**

(a) Description of costs	(b) Date amortization begins	(c) Amortizable amount	(d) Code section	(e) Amortization period or percentage	(f) Amortization for this year
42 Amortization of costs that begins during your 2001 tax year (see page 9 of the instructions)					
WEBSITE	10/03/01	9,098	0	3.0	758
43 Amortization of costs that began before your 2001 tax year				43	1,333
44 **Total** Add amounts in column (f) See page 9 of the instructions for where to report				44	2,091

Federal Statements

Statement 1 - Form 990-PF, Part I, Line 6a - Sale of Assets

Desc	Date Acquired	Date Sold	Sale Price	How Rec'd / Cost & Expense	Whom Sold / Deprec	Net G/L
9175 SHARES OF STRYKER CORPORATION				DONATION		
	12/31/99	3/12/01	$ 501,298	$	$	$ 501,298
35000 SHARES OF STRYKER CORPORATION				DONATION		
	12/31/99	7/25/01	2,031,682	1		2,031,681
45000 SHARES OF STRYKER CORPORATION				DONATION		
	12/31/99	10/26/01	2,596,558	1		2,596,557
TOTAL			$5,129,538	$ 2	$ 0	$5,129,536

Statement 2 - Form 990-PF, Part I, Line 16a - Legal Fees

Description	Total	Net Investment	Adjusted Net	Charitable Purpose
INDIRECT LEGAL FEES	$ 95	$	$	$ 95
TOTAL	$ 95	$ 0	$ 0	$ 95

Statement 3 - Form 990-PF, Part I, Line 16b - Accounting Fees

Description	Total	Net Investment	Adjusted Net	Charitable Purpose
INDIRECT ACCOUNTING FEES	$ 3,200	$	$	$ 3,200
TOTAL	$ 3,200	$ 0	$ 0	$ 3,200

Statement 4 - Form 990-PF, Part I, Line 16c - Other Professional Fees

Description	Total	Net Investment	Adjusted Net	Charitable Purpose
INDIRECT OTHER PROFESSIONAL FEES	$ 20,586	$	$	$
TOTAL	$ 20,586	$ 0	$ 0	$ 0

Statement 5 - Form 990-PF, Part I, Line 18 - Taxes

Description	Total	Net Investment	Adjusted Net	Charitable Purpose
990-PF 2000 EXTENSION PAYMENT	$ 24,000	$	$	$
990-PF ESTIMATES 2001	18,925			
ANNUAL REPORT	10			
PAYROLL TAXES	3,129			
TOTAL	$ 46,064	$ 0	$ 0	$ 0

Federal Statements

Statement 6 - Form 990-PF, Part I, Line 23 - Other Expenses

Description	Total	Net Investment	Adjusted Net	Charitable Purpose
	$	$	$	$
EXPENSES				
AUTO EXPENSES	1,070			
BOARD MEETINGS	61			
GRANT RELATED EXPENSES	2,300			2,300
INSURANCE	694			
INTERNET ACCESS	247			
OFFICE EXPENSE	1,693			
TELEPHONE	1,311			
WEBSITE EXPENSES	515			
TOTAL	$ 7,891	$ 0	$ 0	$ 2,300

Federal Statements

Statement 7 - Form 990-PF, Part II, Line 10b - Corporate Stock Investments

Description	Beginning of Year	End of Year	Basis of Valuation	Fair Market Value
179,900 SH STRYKER CORPORATION STOCK	$ 6	$ 4	COST	$10,500,763
TOTAL	$ 6	$ 4		$10,500,763

Statement 8 - Form 990-PF, Part II, Line 22 - Other Liabilities

Description	Beginning of Year	End of Year
PAYROLL TAX LIABILITIES	$ 396	$ 409
TOTAL	$ 396	$ 409

Federal Statements

Statement 9 - Form 990-PF, Part XV, Line 1a - Managers Who Contributed Over 2% or $5,000

Name of Manager	Amount
JON L STRYKER - 3/26/97 200,000 SH STRYKER	5,200,000
TOTAL	5,200,000

Statement 10 - Form 990-PF, Part XV, Line 2b - Application Format and Required Contents

INITIAL CONTACT SHOULD BE A LETTER OF INQUIRY IT SHOULD BE NO MORE THAN TWO PAGES AND INCLUDE THE FOLLOWING

1 BRIEF DESCRIPTION OF ORGANIZATION, ITS HISTORY, PURPOSE AND GOALS.
2 SCOPE AND SIGNIFICANCE OF THE ISSUE TO BE ADDRESSED.
3 BRIEF DESCRIPTION OF THE PROJECT OR PROGRAM FOR WHICH FUNDS ARE BEING SOUGHT, TIMELINE, AND THE AMOUNT OF FUNDS BEING REQUESTED
4. ALL LETTERS OF INQUIRY MUST BE SIGNED BY AN AUTHORIZED OFFICER OF THE REQUESTING ORGANIZATION

Statement 11 - Form 990-PF, Part XV, Line 2c - Submission Deadlines

LETTERS OF INQUIRY MUST BE RECEIVED BY APRIL 1ST TO BE CONSIDERED FOR THE JUNE FUNDING CYCLE AND SEPTEMBER 1ST FOR THE DECEMBER CYCLE

Statement 12 - Form 990-PF, Part XV, Line 2d - Award Restrictions or Limitations

THE FOUNDATION'S INTEREST IS TO FUND PROGRAMS THAT FIGHT PREJUDICE AND DISCRIMINATION AND TO PROTECT AND DEFEND HUMAN AND CIVIL RIGHTS THE ARCUS FOUNDATION HOPES TO ILLUMINATE THE PRESENCE AND CONTRIBUTIONS OF THE PEOPLE IN THE GAY, LESBIAN, BISEXUAL, AND TRANSGENDER COMMUNITY AND THE ISSUES THAT CONFRONT THEM. THE FOUNDATION SEEKS TO SUPPORT NEW, INNOVATIVE, AND EXPERIMENTAL PROGRAMS AND PROJECTS, CREATIVE USES OF RESOURCES, AND COLLABORATIVE EFFORTS THE FOUNDATION REQUIRES THAT ALL ORGANIZATIONS REQUESTING FUNDING ADOPT OR AMEND THEIR CURRENT EMPLOYMENT NON-DISCRIMINATION POLICY TO INCLUDE, AT MINIMUM, ALL OF THE GROUPS REPRESENTED IN THE ARCUS FOUNDATION EMPLOYMENT NON-DISCRIMINATION POLICY

THE FOUNDATION HAS FOUR FUNDS THAT REPRESENT ITS CURRENT PRIORITIES.

1 ARCUS GAY AND LESBIAN FUND - THE GOAL IS TO IMPPROVE THE QUALITY OF LIFE IN KALAMAZOO COUNTY AND SOUTHWEST MICHIGAN
2 ARCUS FUND - THE GOAL IS TO SUPPORT REGIONAL AND STATEWIDE EFFORTS IN MICHIGAN FOCUSED ON IMPROVING THE QUALITY OF LIFE OF THE GLBT COMMUNITY
3 ARCUS NATIONAL FUND - THIS FUND SUPPORTS TARGETED EFFORTS WITH NATIONAL SCOPE AND IMPACT FOCUSED ON IMPROVING THE QUALITY OF LIFE OF GLBT COMMUNITY
4 ARCUS GREAT APES FUND - THIS FUND PROVIDES SUPPORT FOR CONSERVATION EFFORTS THAT PROMOTE THE SURVIVAL OF THE GREAT APES IN THE WILD AND FOR SANCTUARIES THAT OFFER SAFETY AND FREEDOM FROM INVASIVE RESEARCH AND OTHER FORMS OF HUMAN EXPLOITATION

Federal Statements

Statement 13 - Form 990-PF, Part XV - Grants and Contributions Paid During the Year

Name / Relationship	Address / Status	Purpose	Amount
KALAMAZOO GAY/LESBIAN RC	KALAMAZOO, MICHIGAN		
N/A	PUBLIC	GENERAL	216
CARES	KALAMAZOO, MICHIGAN		
N/A	PUBLIC	GENERAL	25
PHOENIX COMMUNITY CHURCH	PHOENIX, ARIZONA		
N/A	PUBLIC	GENERAL	5,000
UNITED CAMPUS MINISTRY	KALAMAZOO, MI		
N/A	PUBLIC	GENERAL	5,000
THE COALITION	KALAMAZOO, MICHIGAN		
N/A	PUBLIC	GENERAL	5,000
KALAMAZOO GAY/LESBIAN RC	KALAMAZOO, MICHIGAN		
N/A	PUBLIC	GENERAL	5,000
KALMAZOO INSTITUTE OF ART	KALAMAZOO, MICHIGAN		
N/A	PUBLIC	GENERAL	2,500
KALAMAZOO NATURE CENTER	KALAMAZOO, MICHIGAN		
N/A	PUBLIC	GENERAL	2,500
UNIVERSITY OF CALIFORNIA	BERKELEY, CALIFORNIA		
N/A	PUBLIC	CED ANNUAL FUND	10,000
TILLERS INTERNATIONAL	KALAMAZOO, MICHIGAN		
N/A	PUBLIC	GENERAL	1,000
CARES	KALAMAZOO, MICHIGAN		
N/A	PUBLIC	GENERAL	1,000
LAKESIDE	KALAMAZOO, MICHIGAN		
N/A	PUBLIC	GENERAL	1,000
BINDER PARK ZOO	KALAMAZOO, MICHIGAN		
N/A	PUBLIC	GENERAL	1,000
FAMILY AND CHILDREN SERV.	KALAMAZOO, MICHIGAN		
N/A	PUBLIC	GENERAL	1,000
MICHIGAN WOMEN'S FD	GRAND RAPIDS, MICHIGAN		
N/A	PUBLIC	GENERAL	250
SOUTHERN POVERTY LAW CTR	MONTGOMERY, ALABAMA		
N/A	PUBLIC	GENERAL	1,000
PFLAG	PORTAGE, MICHIGAN		
N/A	PUBLIC	GENERAL	500
ACLU MICHIGAN	DETROIT, MICHIGAN		
N/A	PUBLIC	GENERAL	30,000
LEAVEN	LYONS, MICHIGAN		
N/A	PUBLIC	RETREAT CENTER	12,000
KALAMAZOO GAY/LESBIAN RC	KALAMAZOO, MICHIGAN		
N/A	PUBLIC	GENERAL	2,100
MICHIGAN JEWISH AIDS	SOUTHFIELD, MICHIGAN		
N/A	PUBLIC	EDUCATION	15,000
KALAMAZOO GAY/LESBIAN RC	KALAMAZOO, MICHIGAN		
N/A	PUBLIC	GENERAL	1,381
KALAMAZOO GAY/LESBIAN RC	KALAMAZOO, MICHIGAN		
N/A	PUBLIC	GENERAL	30,000
ACLU MICHIGAN	DETROIT, MICHIGAN		
N/A	PUBLIC	GENERAL	30,000
AFFIRMATIONS	FERNDALE, MICHIGAN		
N/A	PUBLIC	GENERAL	5,000
KALAMAZOO GAY/LESBIAN RC	KALAMAZOO, MICHIGAN		
N/A	PUBLIC	GENERAL	40,000

Statement 13 - Form 990-PF, Part XV - Grants and Contributions Paid During the Year (continued)

Name / Relationship	Status	Address / Purpose	Amount
LEAVEN		LYONS, MICHIGAN	
N/A	PUBLIC	GENERAL	10,000
BOYS & GIRLS CLUB OF KAL		KALAMAZOO, MICHIGAN	
N/A	PUBLIC	CAPITAL CAMPAIGN	34,000
LAKESIDE		KALAMAZOO, MICHIGAN	
N/A	PUBLIC	CAPITAL CAMPAIGN	50,000
KALAMAZOO COLLEGE		KALAMAZOO, MICHIGAN	
N/A	PUBLIC	GENERAL	22,000
AFT - WEST MICH CHAPTER		GRAND RAPIDS, MICHIGAN	
N/A	PUBLIC	GENERAL	2,000
THE CIVIC THEATRE		KALAMAZOO, MICHIGAN	
N/A	PUBLIC	GENERAL	10,000
YWCA		KALAMAZOO, MICHIGAN	
N/A	PUBLIC	GENERAL	5,000
IRVING S GILMORE INTL		KALAMAZOO, MICHIGAN	
N/A	PUBLIC	GENERAL	30,000
SLD LEARNING CENTER		KALAMAZOO, MICHIGAN	
N/A	PUBLIC	GENERAL	10,000
CARES		KALAMAZOO, MICHIGAN	
N/A	PUBLIC	GENERAL	40,000
KAL CHAPTER OF THE LINKS		KALAMAZOO, MICHIGAN	
N/A	PUBLIC	GENERAL	5,000
KALAMAZOO FOUNDATION		KALAMAZOO, MICHIGAN	
N/A	PUBLIC	GENERAL	74
WELLSPRING/CORI TERRY		KALAMAZOO, MI	
N/A	PUBLIC	GENERAL	14,000
LAKESIDE		KALAMAZOO, MICHIGAN	
N/A	PUBLIC	CAPITAL CAMPAIGN	33,000
MICHIGAN WOMEN'S FND		GRAND RAPIDS, MICHIGAN	
N/A	PUBLIC	GENERAL	250
KALAMAZOO FOUNDATION		KALAMAZOO, MICHIGAN	
N/A	PUBLIC	EQUALITY ENDOWMENT FD	50,000
KALMAZOO INSTITUTE OF ART		KALAMAZOO, MICHIGAN	
N/A	PUBLIC	CAPITAL CAMPAIGN	100,000
HOSPICE		KALAMAZOO, MICHIGAN	
N/A	PUBLIC	GENERAL	10,000
KALAMAZOO FOUNDATION		KALAMAZOO, MICHIGAN	
N/A	PUBLIC	EDUCATION FOR THE ARTS	50,000
KALAMAZOO SYMPHONY ORCH		KALAMAZOO, MICHIGAN	
N/A	PUBLIC	OPERA FUND	18,000
SWMLC		KALAMAZOO, MICHIGAN	
N/A	PUBLIC	GENERAL	10,000
KALAMAZOO COLLEGE		KALAMAZOO, MICHIGAN	
N/A	PUBLIC	CAPITAL CAMPAIGN	1,000,000
GLOWING EMBERS GIRL SCOUT		KALAMAZOO, MICHIGAN	
N/A	PUBLIC	GENERAL	50,000
MINISTRY WITH COMMUNITY		KALAMAZOO, MICHIGAN	
N/A	PUBLIC	GENERAL	20,000
KALAMAZOO COLLEGE		KALAMAZOO, MICHIGAN	
N/A	PUBLIC	GENERAL	10,000
CENTER FOR CAPTIVE CHIMP		FORT PIERCE, FLORDIA	
N/A	PUBLIC	GENERAL	213,312

Federal Statements

Statement 13 - Form 990-PF, Part XV - Grants and Contributions Paid During the Year (continued)

Name / Relationship	Address / Status	Purpose	Amount
COULSTON FOUNDATION	ALAMOGORDO, NEW MEXICO		
N/A	PUBLIC	GENERAL	16,926
CENTER FOR CAPTIVE CHIMP	FORT PIERCE, FLORDIA		
N/A	PUBLIC	GENERAL	57,676
COULSTON FOUNDATION	ALAMOGORDO, NEW MEXICO		
N/A	PUBLIC	GENERAL	15,288
CENTER FOR CAPTIVE CHIMP	FORT PIERCE, FLORDIA		
N/A	PUBLIC	GENERAL	178,860
CENTER FOR ORANGUTAN &	WAUCHULA, FLORIDA		
N/A	PUBLIC	GENERAL	25,000
CENTER FOR CAPTIVE CHIMP	FORT PIERCE, FLORDIA		
N/A	PUBLIC	GENERAL	71,137
COULSTON FOUNDATION	ALAMOGORDO, NEW MEXICO		
N/A	PUBLIC	GENERAL	16,926
COULSTON FOUNDATION	ALAMOGORDO, NEW MEXICO		
N/A	PUBLIC	GENERAL	14,928
CENTER FOR CAPTIVE CHIMP	FORT PIERCE, FLORDIA		
N/A	PUBLIC	GENERAL	1,047
COULSTON FOUNDATION	ALAMOGORDO, NEW MEXICO		
N/A	PUBLIC	GENERAL	11,420
INTN'L PRIMATE PROTECTION	SUMMERVILLE, S. CAROLINIA		
N/A	PUBLIC	GENERAL	100,000
FRIENDS OF WASHOE	ELLENSBURG, WASHINGTON		
N/A	PUBLIC	GENERAL	75,000
AFRICAN WILDLIFE FOUND	WASHINGTON, DC		
N/A	PUBLIC	GENERAL	25,000
PRIMATE RESCUE CENTER	NICHOLASVILLE, KENTUCKY		
N/A	PUBLIC	GENERAL	15,625
IN DEFENSE OF ANIMALS	MILL VALLEY, CALIFORNIA		
N/A	PUBLIC	GENERAL	31,130
CENTER FOR ORANGUTAN &	WAUCHULA, FLORIDA		
N/A	PUBLIC	GENERAL	100,000
FUNDERS OF LGBT ISSUES	NEW YORK, NEW YORK		
N/A	PUBLIC	GENERAL	2,500
UNIVERSITY OF CALIFORNIA	BERKELEY, CALIFORNIA		
N/A	PUBLIC	ENDOWMENT	1,000,000
CENTER FOR INDEPENDENT	WABAN, MASSACHUSETTS		
N/A	PUBLIC	GENERAL	20,000
ACLU MICHIGAN	DETROIT, MICHIGAN		
N/A	PUBLIC	GENERAL	30,000
FAMILY PRIDE COALITION	SAN DIEGO, CALIFORNIA		
N/A	PUBLIC	GENERAL	25,000
TWIN CITIES GAY CHORUS	MINNEAPOLIS, MINNESOTA		
N/A	PUBLIC	GENERAL	15,000
IN THE LIFE MEDIA, INC.	NEW YORK, NEW YORK		
N/A	PUBLIC	GENERAL	20,000
COLAGE	SAN FRANCISCO, CALIFORNIA		
N/A	PUBLIC	GENERAL	20,000
NGLTF	WASHINGTON, DC		
N/A	PUBLIC	GENERAL	50,000
MOUNTAIN MEADOW	PHILADELPHIA PENNSYLVANIA		
N/A	PUBLIC	GENERAL	10,000

Federal Statements

Statement 13 - Form 990-PF, Part XV - Grants and Contributions Paid During the Year (continued)

Name / Relationship	Address / Status	Purpose	Amount
SEVICEMEMBERS LEGAL	WASHINGTON, DC		
N/A	PUBLIC	GENERAL	15,000
GENDERPAC	WASHINGTON, DC		
N/A	PUBLIC	GENERAL	20,000
PFLAG	WASHINGTON, DC		
N/A	PUBLIC	GENERAL	40,000
TOTAL			4,027,571

80845 ARCUS FOUNDATION
38-3332791
FYE: 12/31/2001

Federal Asset Report
Indirect Depreciation

Asset	Description	Date In Service	Cost	Bus %	Sec 179	Sec 168(k)	Basis	Per	Conv	Meth	Prior	Current
Prior MACRS:												
1	APPLE COMPUTER	6/28/99	2,459			0	2,459	5	HY	200DB	1,279	472
2	CANNON IMAGE RUNNER COPIER	2/22/00	4,844			0	4,844	5	HY	200DB	969	1,550
3	LAVENE, INC - DESK, CHAIR, FILING CABIN	2/25/00	2,220			0	2,220	5	HY	200DB	444	711
6	IMAC KEYBOARD	5/25/00	60			0	60	5	HY	200DB	12	19
7	IMAC MOUSE	5/31/00	37			0	37	5	HY	200DB	7	12
8	IMAC LAPTOP	11/02/00	2,119			0	2,119	5	HY	200DB	424	678
			11,739			0	11,739				3,135	3,442
Amortization												
10	WEBSITE	10/03/01	9,098			0	9,098	3	MO	Amort	0	758
9	WEBSITE	7/25/00	4,000			0	4,000	3	MO	Amort	556	1,333
			13,098			0	13,098				556	2,091
	Grand Totals		24,837			0	24,837				3,691	5,533
	Less Dispositions		0			0	0				0	0
	Net Grand Totals		24,837			0	24,837				3,691	5,533